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Even when an employee voluntarily terminates their employment, organizations must complete a great deal of work in a short timeframe to offboard that employee. For example, there are many administrative tasks your organization needs to finish prior to the employee's last day, such as finalizing payroll and tax paperwork, retrieving company property and terminating access to systems and files. An efficient offboarding process can ensure a smooth transition for both the departing employee and your organization.

A smooth and effective offboarding process can help ensure employers comply with relevant laws and regulations and that necessary tasks are completed in an orderly manner. When done successfully, offboarding can bolster your organization's brand and turn former employees into rehires or even customers.

## Overview

The offboarding process for voluntary terminations generally begins when the employee provides verbal or written notice that they are ending their employment. It could also be initiated when an employee retires.

This checklist outlines the steps for offboarding employees voluntarily departing your organization. This checklist is intended to be used as a guide, and not all of the following steps are necessary to offboard an employee. The offboarding process may differ based on your organization's size and other factors; thus, the steps in this list should be modified to meet the unique needs of your organization. This checklist is to be completed by a supervisor, manager or HR representative to help ensure a smooth transition for all employees who voluntarily end their employment.

Initial Steps	
Thank the departing employee for their contributions to the organization.	
Notify all relevant individuals—such as the leadership team, HR and IT—that the offboarding process is starting for the departing employee.	
Ask HR to prepare the departing employee's final paycheck and all necessary paperwork, including resignation or retirement letter, nondisclosure and noncompete agreements, explanation of benefits, COBRA notice, retirement plan transfer and unemployment insurance, if applicable.	
Review the offboarding process with the departing employee, including timeline and expectations, and provide them with a copy of an offboarding checklist or communications detailing expectations.	
Create and document a transition plan with the departing employee to ensure knowledge transfer is completed before the departing employee's last day.	
Schedule an exit interview with the departing employee.	

Ask HR or another neutral individual to conduct an exit interview with the departing employee and document all feedback.	
Notify the departing employee's team, wider organization and clients, if applicable, of the employee's departure and last day.	
Begin recruiting to fill the departing employee's position, if necessary.	
Knowledge Transfer	
Ask the departing employee to document all necessary information to facilitate a knowledge transfer to other employees, including their roles and responsibilities, projects, deliverables, client or vendor contacts, and access to documents.	
Ask the departing employee to return all work-related documents and other information.	
If necessary, decide which employees will assume the departing employee's responsibilities.	
Communicate to other employees any temporary reassigning of the departing employee's responsibilities.	
Schedule a meeting with the departing employee and any employees assuming the departing employee's responsibilities to transfer all necessary information and duties.	
Provide vendors, clients and other employees with an updated point of contact for the departing employee's responsibilities, if applicable.	
Schedule meetings with the departing employee's vendors, clients and others to transition to the organization's new point of contact, if necessary.	
Devices and Access	
Create a list of all devices and equipment—including keys, badges, access cards, credit cards and uniforms—to collect from the departing employee.	
Provide the departing employee with a date, time and location to return all devices and equipment. If the departing employee works remotely, arrange a date and time for a courier to collect the departing employee's devices and equipment.	
Create a list of all systems, software, apps and files the departing employee can access.	
Notify the departing employee that their access to all of the organization's systems, software, apps and files will be revoked.	

Remove the departing employee's access to all systems, software, apps and files. If the departing employee works remotely, terminate the departing employee's VPN and remote desktop access, if applicable.	
Retain and store records in compliance with the organization's retention policies and any legal requirements, including any human resource information system or human capital management profiles, if applicable.	
Reset all system, software, software, app and file access for the departing employee.	
Deactivate the departing employee's profiles on all systems, software and apps where appropriate.	
If the departing employee used their personal devices for work, schedule a time to remove all files and access from the departing employee's devices.	
Forward the departing employee's emails, telephone calls, voicemails and any other communications to other employees before the departing employee's last day.	
Exit Interview	
Conduct an exit interview with the departing employee and document all feedback.	
Provide the departing employee with information regarding any final payments, including paychecks, bonuses or severance payments, as well as any reference letter and other exit documentation, if applicable.	
Thank the departing employee for their contributions to the organization. If the departing employee is leaving on good terms, consider discussing options for rehire.	
Have the individual conducting the exit interview walk the departing employee from the organization's premises. If necessary, escort the employee from the organization's premises with security in alignment with the organization's policies.	
Final Steps	
Celebrate the departing employee with a farewell event, such as a lunch or happy hour, to express appreciation for their contributions and welcome their next chapter, if appropriate.	
Update the departing employee's contact information.	
Update all organizational charts.	
Update the organization's insurance provider of the employee's departure, if applicable.	
Process the departing employee's final payments in a timely manner.	

This checklist is merely a guideline. It is neither meant to be exhaustive nor meant to be construed as legal advice. It does not address all potential compliance issues with federal, state or local standards. Consult your licensed representative at Foundation Benefits or legal counsel to address possible compliance requirements. © 2022 Zywave, Inc. All rights reserved.

## **CHECKLIST** | OFFBOARDING: VOLUNTARY TERMINATIONS

Add the departing employee to the organization's recruiting system or alumni group.	
Discuss information gathered from the departing employee's exit interview with relevant individuals—such as the leadership team, HR, managers and supervisors—and determine any action items.	
Clean the departing employee's office or desk area and ready it for another employee.	

Offboarding is an essential process for any organization. It can improve operational and administrative efficiency and save your organization time and money. This is especially true for organizations with a high number of employees or organizations in industries with high turnover rates, such as restaurants. A successful offboarding process requires the same amount of effort as onboarding but can create a well-ordered exit and transform a departing employee into a strong advocate for your organization.

For more information about offboarding, contact Foundation Benefits today.